

UNITED STATES BANKRUPTCY COURT

SOUTHERN DISTRICT OF NEW YORK

Case No. 05-44481

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In the Matter of:

DELPHI CORPORATION ET AL.,

Debtors.

- - - - -x

United States Bankruptcy Court

One Bowling Green

New York, New York

July 1, 2009

10:13 AM

B E F O R E:

HON. ROBERT D. DRAIN

U.S. BANKRUPTCY JUDGE

HEARING re Emergency Motion to Authorize Expedited Motion for  
Order Authorizing Debtors to Provide Expense Reimbursement to  
Platinum Equity Advisors, LLC in Connection with Sale of  
Debtors' Assets Pursuant to Master Disposition Agreement.

Transcribed by: Penina Wolicki

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BY: JOSEPH N. CORDARO, AUSA

1 P R O C E E D I N G S

2 THE COURT: Please be seated. Delphi Corporation.

3 (Pause)

4 THE COURT: You won't be called for a while, ma'am.

5 So my clerk will get you when you're called.

6 (Pause)

7 MR. BUTLER: Your Honor, good morning. Jack Butler,  
8 Kayalyn Marafioti and Al Hogan here on behalf of Delphi  
9 Corporation, all found for this hearing relating to the expense  
10 reimbursement motion. We did file an agenda with the  
11 objections at docket number 17394. This is a motion that was  
12 brought on, on an expedited basis at docket number 17317. It  
13 was brought on to discussions that we had with Your Honor  
14 previously, including the chambers conference and the prior  
15 hearing, indicating that we put the request for expedited  
16 relief in the actual motion and file an affidavit, which we  
17 did, as opposed to going to the OSC route. And that matter is  
18 before the Court.

19 So we have the declaration of my colleague, Ms.  
20 Marafioti at docket number 17318 as well as the notice of  
21 expedited motion at docket number 17337. There have been four  
22 objections filed -- or actually, three objections and a joinder  
23 to the motion. There was an objection filed at docket number  
24 17395 by Kensington International Ltd., Manchester Securities  
25 Corp. and Springfield Associates LLC at docket number 17396 by

1 the collective of DIP lenders; at docket number 17397 by the  
2 creditors' committee; and a joinder in docket number 17399 by  
3 JPMorgan Chase as administrative agent.

4 Your Honor, in terms of the evidentiary record today,  
5 we have prepared a record of twenty-five items, including three  
6 declarations that have also been filed publically. We have  
7 agreed with the creditors' committee, as I think Your Honor  
8 would expect, that the admission of these declarations and this  
9 evidentiary record is for the purpose of this motion only. It  
10 does not apply to evidence that would be admitted in connection  
11 with the July 23 hearing. There's a separate discovery track  
12 going on for that matter. Some of these same matters may come  
13 back up at the July 23rd hearing, but they would be developed  
14 in connection with that record and not this. And I agreed with  
15 Mr. Broude to make comment on the record.

16 There are three declarations that have been filed  
17 publically: That of Dan Krasner in support of the Platinum  
18 expense reimbursement motion and then Mr. Sheehan, the  
19 company's chief financial officer, at Exhibit 2; and Exhibit 3,  
20 Mr. Shaw from Rothshild, on behalf of the motion as well. As I  
21 indicated earlier, Exhibit 4 is the declaration of my  
22 colleague, Ms. Marafioti. The balance of the proposed exhibits  
23 relate to pleadings that have been filed and a series of  
24 additional documents and presentation shows related to the  
25 motion and some confidentiality nondisclosure agreements, as

1 well as the objections.

2 With the agreement that I placed on the record with  
3 the creditors' committee, Your Honor, and subject to cross  
4 examination when I present them of the declarants, I would move  
5 admission of the evidence -- of the exhibits into evidence.

6 THE COURT: Okay. Any objections to their admission  
7 on that basis?

8 MR. O'CONNOR: Your Honor, Brian O'Connor from Wilkie  
9 Farr & Gallagher on behalf of the collective of DIP lenders.  
10 The only objection, Your Honor, is as you'll hear, when we have  
11 a chance to speak, this motion was brought on on such an  
12 expedited nature that we've had no opportunity to take any  
13 discovery. One of the arguments I will make later, Your Honor,  
14 is that we think if Your Honor doesn't deny this motion as a  
15 matter of law, even if you were to accept everything the  
16 debtors say as true, we would believe you ought to defer  
17 consideration of the motion until at the sale hearing, and  
18 during the interim we'll take discovery and be in a position to  
19 raise objections and cross examine witnesses on these facts at  
20 that time.

21 MR. BUTLER: Your Honor, from the debtors'  
22 perspective, we actually discussed the timing of bringing on  
23 this motion, the date it was going to be brought on, in a  
24 chambers conference in which the Tranche C collective  
25 participated --



1 THE COURT: But this is just on the evidence coming  
2 in.

3 MR. BUTLER: Right.

4 THE COURT: And there's no objection to the evidence  
5 coming in, it's just a reservation of rights on this one legal  
6 argument which we'll address later. So on the basis that you  
7 stated, Mr. Butler, I'll admit the proposed exhibits.

8 (Declaration of Mr. Krasner was hereby received in evidence as  
9 Debtor's Exhibit 1 as of this date.)

10 (Declaration of Mr. Shaw was hereby received in evidence as  
11 Debtor's Exhibit 3, as of this date.)

12 (Declaration of Mr. Sheehan was hereby received in evidence as  
13 Debtor's Exhibit 2, as of this date.)

14 (Declaration of Ms. Marafioti was hereby received in evidence  
15 as Debtor's Exhibit 4, as of this date.)

16 (Balance of Exhibits were hereby received in evidence as  
17 Debtor's Exhibits, as of this date.)

18 MR. BUTLER: Thank you, Your Honor. Your Honor, and  
19 then in terms of presenting the declarants for any cross  
20 examination the parties may have for the purpose of this  
21 record, I first present Mr. Sheehan, the company's chief  
22 financial officer, with respect to his declaration, which is  
23 Exhibit B to the motion, and Exhibit 2 to the record.

24 THE COURT: Okay. Does anyone want to cross examine  
25 Mr. Sheehan?

1 MR. O'CONNOR: Again, Your Honor, we'd reserve our  
2 rights to examine these witnesses at a later point in time. I  
3 don't think we're in a position to do that today, given the  
4 expedited nature of the motion and the lack of any discovery.

5 MR. BUTLER: Your Honor, on that point, the Tranche C  
6 collective, as I said, was at the prior chambers conference  
7 when the state hearing date was selected, and they have not,  
8 since being served the motion a week ago, they have not sought  
9 any discovery of any kind, on an expedited basis or otherwise.  
10 And for them to sit on their hands and then walk into court and  
11 say I didn't have any opportunity because I didn't choose to  
12 ask to depose these folks, I think shouldn't be countenanced by  
13 the Court.

14 MR. O'CONNOR: Your Honor, here's one comment, and  
15 that is, I understand -- I was not present at that chambers  
16 conference -- but I understand from my colleague, that although  
17 Mr. Butler said they would do it on an expedited basis, no date  
18 was selected.

19 THE COURT: Okay. Well, I may have questions of Mr.  
20 Sheehan, but let me ask you, Mr. Butler. Maybe this can just  
21 be clarified by you on the record based on his -- my questions  
22 go to his affidavit, and I just want to make sure I understand  
23 it clearly.

24 First, paragraph 39 of his affidavit which is on page  
25 16, states, "A fundamental change in the landscape of these

1 cases occurred in mid-April, when GM with the support of the  
2 auto task force, agreed to support a comprehensive resolution  
3 of the Delphi Chapter 11 cases. On April 18, 2009, GM provided  
4 a comprehensive proposal directed at Delphi's DIP lenders.  
5 Importantly, the proposal provided for payment in full of the  
6 Tranche A and Tranche B DIP lenders and offered the Tranche C  
7 lenders a recovery of approximately three percent in cash and a  
8 sixty-seven percent economic interest in the equity of a newly  
9 capitalized Delphi. The proposal made clear that GM was  
10 prepared to fund the company pre- and post-emergence. This  
11 proposal made by GM provided the same basic transaction  
12 structure that GM and Platinum ultimately negotiated in  
13 connection with the MDA transaction."

14 So my question that I would ask Mr. Sheehan is, am I  
15 right that at that time GM had not negotiated its agreement  
16 with Platinum?

17 MR. BUTLER: That's correct, Your Honor.

18 THE COURT: Okay. And then turning to page 25  
19 paragraph 59, Mr. Sheehan states, "Platinum represented to me  
20 that as of May 31, 2009, it has third-party expenses of  
21 approximately 20 million dollars that are related to its  
22 overall due diligence in connection with a Delphi transaction.  
23 Platinum hired a number of consultants including Marakon  
24 Associates, PricewaterhouseCoopers, Answerport, Inc., and the  
25 law firms of Schulte Roth & Zabel LLP, Kirkland & Ellis LLP,

1 and Foley & Lardner LLP, to assist them in their due diligence  
2 efforts and negotiations. In addition, as of May 31, 2009,  
3 Platinum has approximately 17 million of internal costs related  
4 to Delphi."

5 So my first question is, the representation of the 20  
6 million, that includes all of Platinum's third-party expenses,  
7 including in connection with the earlier steering deal and all  
8 the other efforts during the course of the case?

9 MR. BUTLER: It includes all -- it includes all the  
10 expenses that have been incurred, as I understand it -- Mr.  
11 Krasner's here on behalf of Platinum. But it includes the  
12 expenses that have been accrued in connection with the two MDA  
13 agreements that are now Exhibit 20 and 21 to the record, in  
14 which they were exploring a comprehensive transaction with  
15 Delphi for all of the company.

16 THE COURT: But does it --

17 MR. BUTLER: And the answer to that question is yes.

18 THE COURT: But it also includes the steering deal and  
19 everything else?

20 MR. BUTLER: Yes, which was --

21 THE COURT: Okay.

22 MR. BUTLER: -- part of the overall diligence here  
23 that allowed them to move forward.

24 THE COURT: Okay. And the 17 million of internal  
25 costs, has the company done any analysis of what those are?

1 MR. BUTLER: There have been some discussions between  
2 Mr. Sheehan and Mr. Krasner regarding that. Here has not been  
3 a complete documentation supported with that. There have been  
4 discussions between the two principals about those expenses.  
5 And obviously, Your Honor, the aggregate of those two numbers  
6 is 37 million, and Delphi proposes to cap this expense  
7 reimbursement at 30 million.

8 THE COURT: Okay. All right. So I don't need to have  
9 any questions of Mr. Sheehan. And since no one else has any  
10 questions, I take it, I'll accept his affidavit as the proffer  
11 of his testimony.

12 MR. BUTLER: Your Honor, the next witness we'd proffer  
13 for cross examination is William R. Shaw, managing director of  
14 Rothschild. His declaration is Exhibit 3 to the record and  
15 Exhibit C to the motion.

16 THE COURT: Okay. Does anyone want to cross examine  
17 Mr. Shaw?

18 MR. O'CONNOR: Same reservation of rights, Your Honor.

19 MR. PORET: Your Honor, Charles Poret from Dechert on  
20 behalf of Manchester and Kensington. We join in the  
21 reservations that the collective has made.

22 THE COURT: Okay.

23 MR. RESNICK: Your Honor, Brian Resnick of Davis Polk  
24 for JPMorgan, the administrative agent under the DIP facility.  
25 We join in as well.

1 THE COURT: Okay. I have no questions of Mr. Shaw on  
2 his affidavit, so that will be a proffer of his testimony as  
3 well. Accepted.

4 MR. BUTLER: Thank you, Your Honor. And, Your Honor,  
5 the next declaration we would offer is that of Dan Krasner from  
6 Platinum. That's Exhibit A to the motion and Exhibit number 1  
7 to the record.

8 (Pause)

9 THE COURT: Okay. Does anyone want to cross examine  
10 Mr. Krasner?

11 MR. O'CONNOR: Same reservation of rights on behalf of  
12 the collective of DIP lenders.

13 MR. PORET: Your Honor, given the fact that Delphi has  
14 submitted that there is no present documentation on any of  
15 these expenses and that they purport to cover prior unrelated  
16 transactions, we too will reserve rights on this.

17 MR. RESNICK: Same reservation on behalf of the DIP  
18 agent.

19 THE COURT: Okay. I have no questions of Mr. Krasner.  
20 So I will accept his declaration.

21 MR. BUTLER: And finally, Your Honor, the last  
22 declaration is Exhibit number 4 to the record, which is the  
23 declaration of my colleague, Ms. Marafioti, which I would offer  
24 into --

25 THE COURT: And that's in support of the entering of

1 the order to show cause?

2 MR. BUTLER: Correct.

3 THE COURT: Okay.

4 MR. BUTLER: For the expedited hearing, as Your Honor  
5 indicated.

6 THE COURT: All right. Okay. Does anyone want to  
7 cross examine Ms. Marafioti?

8 MR. O'CONNOR: No, Your Honor.

9 THE COURT: Okay. Very well.

10 MR. BUTLER: Your Honor, I think that completes the  
11 evidentiary record in support of the motion. We have, in  
12 connection with the objections which we received yesterday  
13 afternoon, have prepared an omnibus reply and we filed it --  
14 made it available to the parties, and we've made it available  
15 to the Court. And in that, we summarized the objections that  
16 have been reached and that have been lodged and our proposed  
17 response to each of them -- our actual response to each of them  
18 in terms of the debtors' views.

19 We believe the positions are largely incorrect and in  
20 several instances totally inapplicable to this motion. A  
21 couple of things I think I'd like to say at the outset, Your  
22 Honor, and then I prefer to expedite the hearing by responding  
23 to the objectors after they've had a chance to address the  
24 Court, if that's acceptable, Your Honor.

25 THE COURT: Okay.

1 MR. BUTLER: But I do have a few things I'd like to  
2 place on the record first.

3 THE COURT: Okay.

4 MR. BUTLER: Or answer the Court's questions, if the  
5 Court would prefer.

6 THE COURT: Well, I had an initial question, which  
7 is -- and when I addressed this issue at the last hearing, I  
8 had not thought of this point. But how, other than through  
9 consent, would this relief be capable of being granted, given  
10 Section 13(a) of the DIP order? And by consent, I mean consent  
11 of the DIP lenders.

12 MR. BUTLER: Your Honor, I think, as we've indicated  
13 on our chart here, that the -- and this is objection number 8  
14 on page 4 of the chart -- is the Court provided the opportunity  
15 for an expense reimbursement provision here in connection with  
16 the modifications the Court made to the debtors' motion seeking  
17 preliminary approval of the plan modification motion back on  
18 June 10th. And specifically, there were a series of changes  
19 that were made that are focused on in paragraph 46 of the  
20 order, entered at the -- with the approval of the DIP lenders  
21 and at their urging.

22 It provided that, "The debtors may seek Court approval  
23 in recognition of the company's buyers' expenditure of time,  
24 energy and resources of an expense reimbursement or other form  
25 of buyer protection to be paid from the proceeds of the



1 successful alternative transaction, if the company buyer is not  
2 the successful bidder, as such term is defined in the  
3 supplemental procedures. If the Court approves such  
4 reimbursements or other protection, such order shall become  
5 part of the supplemental procedures." Seeing as it's to become  
6 part of the supplemental procedures, that contemplates that  
7 would have been done on an expedited basis. The lenders did  
8 not reserve any rights with respect to that -- with respect to  
9 paragraph 46. And in fact --

10 THE COURT: But it says "if". I mean, you could seek  
11 it, but I don't buy that one. I'm sorry.

12 MR. BUTLER: Well, Your Honor --

13 THE COURT: I mean, you're saying that even though I  
14 say "the debtors may seek" and "if granted it will become", and  
15 saying that that's a waiver by the DIP lenders?

16 MR. BUTLER: No, Your Honor. What I'm saying is that  
17 at the -- if you look at the record of the hearing on June  
18 10th, the DIP lenders sought a process for the debtors to  
19 evaluate unsolicited offers. And that process required, among  
20 other things, in order for General Motors to provide the  
21 continued financing to the company, the 250 million dollars, in  
22 order for General Motors to go forward as part of the unitary  
23 master disposition agreement, it required a number of changes  
24 to the agreement, and it required the last eighteen lines or so  
25 of paragraph 46, dealing with the savings clause in here for

1 what GM was able to do with alternative transactions in setting  
2 up this process.

3 There was discussion on that record about whether  
4 the -- what should be made available to the company buyer, in  
5 this case Platinum -- the company buyer, in connection with  
6 those changes. And when you go back and examine that record,  
7 it was at least the company's view, and I think Parnassus  
8 relied on it when they agreed with GM to make the changes to  
9 the MDA and to agree to this paragraph 46 as it was entered,  
10 and GM agreed to it in order to provide the continued  
11 financing, that the -- I think people relied -- Parnassus  
12 relied on the record, as I think the debtors and GM did. And  
13 there was nowhere in that record when there was a discussion of  
14 providing under those circumstances, under the changed  
15 circumstances, of providing some form of expense reimbursement  
16 to Parnassus, was there any reservation of right or objection  
17 by the lenders who actually sought that --

18 THE COURT: Well, didn't Mr. --

19 MR. BUTLER: -- relief.

20 THE COURT: -- didn't Mr. Abrams in quite high dudgeon  
21 and said there's no right to this, and I said, well, why don't  
22 you talk to them? I don't know whether there was any  
23 discussion. Given the objections, obviously there was no  
24 agreement.

25 MR. BUTLER: Fine.

1 THE COURT: All right. Anyway, why don't we move on  
2 to the other responses. That was my only real question, and  
3 then you can go on to your remarks.

4 MR. BUTLER: Your Honor, we're certainly, in  
5 connection with this, relying on the record of June 10th and  
6 relying on the form of the order that was entered. And we've  
7 reserved generally our view of the application of the  
8 provisions of the DIP credit agreement.

9 As you know, the lenders are taking the position that  
10 this Court can neither confirm a plan nor approve any sale  
11 without their consent, that they have absolute veto right over  
12 any actions that this Court might take for any resolutions of  
13 these cases. That is their position. We don't agree with it.  
14 We intend to litigate that on the 23rd as it relates to the  
15 overall transaction. We don't believe that the credit  
16 agreement -- the covenants in the credit agreement can, in  
17 fact, hold this estate completely hostage to the whims of the  
18 DIP lenders, when they're unwilling to exercise remedies. So  
19 they don't want to exercise remedies on the one hand, they  
20 don't want to permit a sale to go forward on the other hand,  
21 they don't want to permit a reorganization to go forward, on  
22 the third part.

23 I don't think that's what the DIP order contemplates.  
24 I don't think that's how one reads the DIP agreement. And  
25 ultimately, the covenants in the DIP agreement, which lead,

1 under the DIP agreement to breaches in the ability to exercise  
2 remedies, we're already well beyond that, because this DIP  
3 matured six months ago. And I don't believe that you can use  
4 the provisions of the DIP agreement in the way in which the  
5 lenders choose to use them. We didn't intend to argue that  
6 this hearing and deal with it. We think that's more for the  
7 July 23rd hearing. But that's certainly the position that  
8 they've taken with us and they've taken in their papers, that  
9 neither the Court nor the debtors can do anything. We can't  
10 advance to Go, we can't collect 200 dollars or anything without  
11 their consent.

12 THE COURT: But this is not the day for that argument.  
13 This is a much more limited point.

14 MR. BUTLER: Oh, this is the tip of the iceberg of  
15 that argument, Judge. That's why it was made.

16 THE COURT: Okay.

17 MR. BUTLER: The points that, Your Honor, I wanted to  
18 make to the Court really dealt with paragraph 46, because I  
19 think the statements that were made in some of the objections  
20 are just simply incorrect. It said that there are -- it simply  
21 inferred that there were no changed circumstances that would  
22 have justified an expense reimbursement being granted here in  
23 these circumstances. And I would point Your Honor to the last  
24 section of paragraph 46, starting with the phrase that "In  
25 order to facilitate an alternative transaction, notwithstanding

1 any other provision in the master disposition agreement or any  
2 agreement contemplated thereby or any agreement between GM and  
3 Parnassus and their respective affiliates, GM is entitled," and  
4 it goes on to say all the things GM can do to facilitate an  
5 alternative transaction, and makes it clear that neither  
6 Parnassus or any of its affiliates would have any claims for  
7 breach of the MDA or any of the other agreements between the  
8 two parties as a result of the actions permitted by that  
9 paragraph.

10 That was language that was negotiated in the days  
11 following Your Honor's ruling on June 10th that led to the  
12 modification of procedures order being entered on June 16th.  
13 And it is, I think, the changed circumstance without which GM  
14 would not have provided the financing, without which it was  
15 clearly GM's view that they were not able to facilitate any  
16 kind of alternative transaction, to the extent that they were a  
17 necessary party. I think most people believe them to be a  
18 necessary party to any ultimate transaction or disposition of  
19 these cases under the circumstances. And that required a  
20 further set of consensual agreements between Parnassus and GM  
21 for the benefit of this process and these estates. And I  
22 simply wanted to make sure that the argument today was grounded  
23 in paragraph 46.

24 Your Honor, that was the -- paragraph 46 was the  
25 principal point I wanted to make in our opening, and then I

1 wanted to respond to the objections that were placed on the  
2 record. We've already done that in our reply, but I'll answer  
3 any questions the Court has or address the objectors as they  
4 decide to present their objections.

5 THE COURT: Okay.

6 MR. O'CONNOR: Good morning, Your Honor. Brian  
7 O'Connor from Wilkie Farr & Gallagher on behalf of the  
8 collective of DIP lenders. I think I can be brief. I think  
9 all of the objections are pretty much the same in terms of the  
10 arguments they set forth. So let me try to expedite this.

11 First, Your Honor, I think it's a misnomer to  
12 characterize the relief being sought as an expense  
13 reimbursement. What the debtors are asking for is to pay  
14 Platinum 30 million dollars, or as Your Honor has pointed out,  
15 20 million dollars in third-party expenses, and some balance in  
16 what they call internal costs.

17 First of all, the record is totally insufficient, I  
18 think, for Your Honor to grant that relief. That includes  
19 restatements in the declaration about what we're told from the  
20 debtors about what those expenses are. It's clear that those  
21 expenses go well beyond any expenses that were incurred by the  
22 Platinum in connection with the MDA, which they only began to  
23 negotiate in April and concluded in June.

24 I think the debtors have been forthright in admitting  
25 that what they're asking to do is to reimburse Platinum for

1 expenses that may go back as far as three years. And there's  
2 nothing in the record to explain what portion of the 20 million  
3 dollars in expenses relate to the MDA transaction as opposed  
4 to, as Your Honor asked, the potential purchase of the steering  
5 business or what Platinum has also said they did, and that was  
6 to go out and talk to customers in the industry and the UAW,  
7 just to understand the automotive industry, perhaps for  
8 purposes unrelated to Delphi.

9 So, Your Honor, I think when it comes to internal  
10 costs, I think now we're talking about what really amounts to a  
11 breakup fee, not expense reimbursement. These are apparently  
12 17 million dollars in lost opportunity costs. So I do think  
13 that we ought to look at this, not as a pure expense  
14 reimbursement, but at least in part as a breakup fee. So then  
15 we need to look at what's the purpose of breakup fees.

16 And the purpose of the breakup fee, obviously, is  
17 designed to induce a bidder to step forward and to agree to go  
18 forward as a stalking horse. And, Your Honor, I don't see how,  
19 on the record, Your Honor could conclude that that's the case  
20 here, given the fact that Platinum had already entered into the  
21 MDA. It entered into the MDA without insisting or bargaining  
22 on any expense reimbursement or breakup fee. It is obligated  
23 under the MDA to proceed. As the debtor said, I think, in  
24 their last conference with the Court, they said there are no  
25 outs for Platinum under this agreement.

1 And so to say now that we need to incentivize Platinum  
2 to proceed as a stalking horse, well, it's a little late to do  
3 that. That stalking horse left the barn a while ago. There  
4 certainly is no need to incentivize Platinum to continue to do  
5 what it's already obligated to do. So from that perspective,  
6 the whole purpose of a breakup fee doesn't -- would not appear  
7 to be implicated here.

8 THE COURT: Mr. Butler's point is that while Platinum  
9 may have had no outs under the MDA, the MDA apparently  
10 contemplates separate agreements between Platinum and GM which  
11 would restrict GM's abilities to talk to third parties, and  
12 that in contemplation of a right to seek the breakup fee,  
13 Platinum waived those requirements --

14 MR. O'CONNOR: Well, Your Honor, I still --

15 THE COURT: -- or waived those covenants.

16 MR. O'CONNOR: -- right. I still don't think that  
17 changes the fact that the agreement that we're talking about,  
18 the MDA, Platinum was already obligated to pursue. I think  
19 it's --

20 THE COURT: But his point is that the MDA is tied  
21 into, in fact, the more important agreements, are the  
22 agreements between Platinum and GM that the debtor's not a  
23 party to.

24 MR. O'CONNOR: Well, the other point I would make on  
25 that, Your Honor, is that certainly, it could not have come as



1 any surprise to anyone in this case that it was entirely  
2 possible, given the Chapter 11 context, that the so-called  
3 private sale that Platinum wanted to go forward with would, in  
4 fact, be opened up to a market test through a public auction  
5 process. They are aware of that was a possibility. In section  
6 9.4 of the agreement it's clear that they were aware of the  
7 fact that a government authority, including the Court, could  
8 require the debtors to open this up to a public auction  
9 process. And again, they took the risk at that point to go  
10 forward with that process knowing it could be opened up,  
11 knowing that other things might have to be done. And they  
12 chose to do that without bargaining for a bid protection like  
13 an expense reimbursement or a breakup fee.

14 And I don't see why, at this stage , that the estate  
15 should be burdened with, or more importantly, really our  
16 clients, the DIP lenders, should be burdened with having 30  
17 million dollars of proceeds paid out just to require Platinum  
18 to go forward with the risk that it assumed.

19 Your Honor, the other point on this is, if you look at  
20 this as a breakup fee, or at least in part a breakup fee, it  
21 clearly is excessive. First of all, there was no documentation  
22 as to what the expenses are. There are 20 million dollars.  
23 They relate to a three-year period. How much relates to the  
24 MDA? It's completely unclear. I have no idea what the  
25 internal costs are, what they relate to. I assume they relate

1 to the three-year period as well. And if you were to look at  
2 this and analyze this in terms of the traditional breakup fee  
3 case law, I mean, breakup fees are normally in the range of one  
4 to three percent, three percent at the highest.

5 And if you look at what Platinum is contributing here,  
6 it's equity of 250 million dollars to the acquiring entity.  
7 And even if you viewed that as consideration going to the  
8 debtors, which it's not, that 30 million dollars would be  
9 twelve percent, four times the highest range of any of the  
10 cases that have approved a payment of breakup fees. Your  
11 Honor, we think that that's certainly going to chill the  
12 bidding. I won't address the argument about the DIP order. I  
13 certainly -- you know our position on that, that you could not  
14 grant this relief without violating the DIP order.

15 And the final point that I'd make, Your Honor, is as I  
16 said in our reservation of rights, if Your Honor doesn't deny  
17 this as a matter of law, even accepting the facts in the  
18 record, the evidence that you've admitted, we do think that you  
19 ought to defer consideration of this until the sale hearing.  
20 One of the -- of course, the purpose of a breakup fee is to  
21 encourage bidding, not chill bidding. And until we see the  
22 results of the auction, you're really not in a position to  
23 determine whether or not whatever Platinum contends it's done  
24 has benefitted the estate. And in the interim, we'd be able to  
25 take discovery and be in a position to look at exactly what

1 these expenses are, what these costs are.

2 THE COURT: Well, leaving aside the discovery point,  
3 wouldn't that mean that the Court should defer every request  
4 for a breakup fee or expense reimbursement?

5 MR. O'CONNOR: Well, I think in some ways, yes, Your  
6 Honor; in the sense that until you see whether or not the  
7 estates benefit -- if you want to adopt the O'Brien test in the  
8 Third Circuit -- until you see what the results of the auction  
9 are, you're not really in a position to determine whether it's  
10 going to benefit.

11 THE COURT: But the Third Circuit dealt with the facts  
12 at hand, which is that there was no pre-approval. But on the  
13 other hand, courts in the Third Circuit routinely approve  
14 breakup fees and expense reimbursements before auctions, and  
15 include the recognition of the need to deal with that in the  
16 bidding procedures.

17 MR. O'CONNOR: Well, that's true, Your Honor. But in  
18 the normal case, this is done in two steps. The bidding  
19 company insists on getting preliminary approval by the Court of  
20 the bidding protections. They didn't do that. They chose not  
21 to do that here. And I think, under the circumstances, even if  
22 you were to tentatively approve something, I think you'd have  
23 to take a second look at it to see whether there's actually  
24 been a benefit to the estate.

25 THE COURT: But doesn't that argument really just go

1 back to the first one, which is, that Platinum took the risk  
2 originally?

3 MR. O'CONNOR: I think so. I think that's the  
4 predominant argument, Your Honor, that they're big boys; they  
5 walked into this with their eyes open; they knew that there was  
6 the strong likelihood that they were not going to be able to do  
7 this on a private sale. They didn't ask for any preliminary  
8 approval to bind them to the contract. And now, after the  
9 fact, they're coming in, and essentially the debtors want to  
10 give them a gift at this point of somebody else's money, and we  
11 don't think that's appropriate.

12 THE COURT: Okay.

13 MR. O'CONNOR: Thank you, Your Honor.

14 THE COURT: Thank you.

15 MR. PORET: Your Honor --

16 THE COURT: You can stay there if you want. It's no  
17 problem.

18 MR. PORET: Charles Poret from Dechert. Mr. O'Connor  
19 has essentially said it all. I would just like to point out  
20 that in response to your question, responding to what Mr.  
21 Butler said that the Platinum gave up certain rights in order  
22 to open up this bidding process, including allowing the  
23 Parnassus-GM agreements to be seen and not kept part of their  
24 private sale. Well, it's my understanding that to this date we  
25 still haven't gotten those documents. We still haven't gotten

1 most of the schedules to the MDA. That if their argument that  
2 it's consideration for asking for some reimbursement or breakup  
3 fee after the fact when they consciously entered into a  
4 transaction without bargaining for such or seeking approval of  
5 such, then there's a failure of consideration right then and  
6 there.

7 On the June 16th transcript Your Honor even indicated,  
8 on pages 15 and 16, that any possible expense reimbursement or  
9 breakup fee would have to bear a reasonable relation to the  
10 amount of value added. There's been no evidentiary proof of  
11 any value added to these proceedings by Platinum by going into  
12 a private deal with Delphi. And you also indicated on page 16  
13 that if this was appropriate at all, it would come up later on  
14 in a 503(b) situation.

15 We think that essentially, to sum up, on this record,  
16 to request an order approving a 30 million dollar fee or a fee  
17 of any amount without submitting any evidentiary support, any  
18 out-of-pocket expenses, legal fees, any other expenses, any  
19 analysis of internal time and costs, and that it carries over  
20 to several transactions, including an attempt to buy the  
21 steering division, which failed, it's just way overreaching and  
22 should be denied as a matter of law.

23 THE COURT: Okay.

24 MR. RESNICK: Your Honor, Brian Resnick, again, for  
25 the administrative agent. We join in the objections by Wilkie

1 and Dechert and agree with what they have said. We appreciate  
2 that the debtors have clarified in their reply that this fee  
3 would not be payable in the event they pure credit bid, is the  
4 successful transaction. And we just wanted that to be clear on  
5 the record.

6 Also, we vehemently disagree with the debtors' reading  
7 of the DIP order and the DIP documents, but we agree with Your  
8 Honor that that should be reserved for another day, and of  
9 course, we reserve all rights with respect to those arguments.  
10 And we also agree with Your Honor that there was no waiver in  
11 any of the prior hearings of our rights to argue that our  
12 consent is required under paragraph 13(a) of the DIP order.

13 MR. BROUDE: Good morning, Your Honor. Mark Broude,  
14 Latham & Watkins LLP, on behalf of the official committee of  
15 unsecured creditors. There are a few problems that we have  
16 with the relief that's being sought today, Your Honor. As Your  
17 Honor has recognized, the expenses for which the debtor is  
18 seeking to reimburse Platinum do not relate entirely to the  
19 transaction that's before Your Honor, but in fact go back over  
20 three years, and include some untold amount of money that  
21 Platinum spent in connection with the steering transaction.

22 Now, as Your Honor may recall, Platinum was the  
23 stalking-horse bidder in the steering transaction. At the time  
24 of that transaction, Your Honor entered an order approving  
25 bidding protection for Platinum, including the reimbursement of

1 these very expenses. Now, Platinum was the winning bidder in  
2 that transaction, and so wasn't paid those expenses, but then  
3 it ultimately walked away from that transaction. So in effect,  
4 what they were seeking today, Your Honor, is to get another set  
5 of reimbursement expenses for expenses that Your Honor has  
6 already dealt with before.

7 The fact that some of that knowledge is useful today  
8 does not justify including that in today's expense  
9 reimbursement. Further, there's really no basis to include  
10 reimbursement of internal expenses. I'm not sure if they're  
11 asking for the estate to pay some portion of the salaries of  
12 the people involved or other sort of expenses that are usually  
13 just part of the cost of doing business.

14 Second, Your Honor, the debtors have provided  
15 absolutely no justification for the 30 million dollar figure  
16 other than Platinum has already spent it. There is no attempt  
17 in Mr. Sheehan's affidavit or in Mr. Shaw's affidavit to  
18 justify that as a -- in relationship to what Platinum's  
19 actually paying. In fact, Your Honor, in terms of what is out-  
20 of-pocket expenses or out-of-pocket cost of Platinum, which is  
21 one dollar, it's actually a 3 billion percent breakup fee. And  
22 there's just absolutely no attempt made to justify that in  
23 relation to the value the estate is receiving.

24 Even if one could argue that somehow Platinum is  
25 directly responsible for the 250 million dollars that GM, not

1 Platinum, has provided to the estate, as Mr. O'Connor  
2 mentioned, that's a twelve percent fee, which is still several  
3 times larger than what are traditional fees in these cases. We  
4 think that, quite frankly, if there's to be a fee at all, a  
5 much more rational fee is something that is measured in the  
6 neighborhood of 5 to 7 million dollars as a function of the 250  
7 million dollars that GM is providing, certainly not 30 million  
8 dollars.

9 Finally, Your Honor, I don't actually view this as  
10 similar to other breakup fee situations where, in fact, you are  
11 provided up front. Everybody here that's in the courtroom  
12 today, the DIP lenders, the creditors' committee and others,  
13 have objected to the fundamental nature of the sale. And  
14 what's unique about this, Your Honor, is the involvement that  
15 General Motors and the United States Treasury have had in the  
16 sale. I mean, when you go through the papers that the debtors  
17 have submitted, and particularly the affidavits of Mr. Sheehan  
18 and Mr. Shaw, what's clear is that Platinum negotiated its deal  
19 with GM and Treasury and presented it to the debtors.

20 The debtors ultimately -- frankly, the debtors had  
21 very little choice in this matter, and that's an issue we will  
22 be dealing with at length on July 23rd. But this is not a  
23 normal situation where the people may object to whether a sale  
24 today is appropriate. What we're talking about is a process  
25 which many people in the room view as being fundamentally



1       flawed. And if, in fact, at the end of the day, Your Honor  
2       would rule that the whole process was flawed, then the basis  
3       for seeking the expense reimbursement would then go away. So  
4       we believe that, if Your Honor is otherwise inclined to grant  
5       the fee, we think it should actually be deferred to the July  
6       23rd hearing.

7               THE COURT: Well, let me just briefly address that  
8       last point. The bidding procedures contemplate third parties  
9       coming in and making a bid. And they are supposed to have  
10      access to not only the transaction documents that Parnassus and  
11      Platinum have negotiated with the debtors, but also with GM.  
12      Why wouldn't that be a benefit in that they would have access  
13      to those documents that they could say to the debtors, they  
14      could say to GM, we're willing to pay more and step into those  
15      documents? They in essence have a template then.

16             MR. BROUDE: And, Your Honor, I would agree with that.  
17      But that presupposes Your Honor ultimately approves the  
18      transaction at the end of the day.

19             THE COURT: Well, I understand. But if I don't  
20      approve it, then they don't get their bid, right? Because you  
21      have a credit -- I guess the alternative is a pure credit bid.

22             MR. BROUDE: Well, that's -- understanding the --

23             THE COURT: Well, I guess that's an issue. When the  
24      debtors say it doesn't include a pure credit bid, I am assuming  
25      it also doesn't include foreclosure, right?

1 MR. BROUDE: I would hope not, Your Honor. And I  
2 guess to the extent that this fee, if approved today, would  
3 only be payable if, in fact, Your Honor approved a transaction,  
4 then that's what I think addressed that last point. Because if  
5 Your Honor ultimately decides that, in fact, the whole process  
6 is flawed, no transaction should be approved, then by  
7 definition the fee wouldn't be payable.

8 THE COURT: Okay. Mr. Butler, could we address that  
9 last point, first?

10 MR. BUTLER: Your Honor --

11 THE COURT: When I reread the bidding procedures, I  
12 didn't actually see a definition of alternative transaction.  
13 The term was used, but it didn't really -- it wasn't really  
14 defined. Is it meant to be -- I'm assuming it's meant to be  
15 something I approve, either as part of the bidding procedures  
16 or down the road.

17 MR. BUTLER: Yes, Your Honor. And, in fact, and we  
18 say it clearly in our response and clearly -- we believe it's  
19 clearly in our motion seeking this, is the debtors have  
20 actually worked very hard to put limitations on this expense  
21 reimbursement. It is not payable in connection with a pure  
22 credit bid. It is not payable in any circumstance unless a  
23 higher or better alternative transaction is both approved by  
24 Your Honor and actually consummated. So this isn't one -- many  
25 times these triggers come when you veer away from the current

1 deal.

2 This isn't what's before the Court. What's before the  
3 Court, in plain English, what our motion says, what our  
4 documents say, what our response says is, this only gets  
5 triggered if there is an alternative transaction. That means  
6 an alternative transaction that occurs in connection with the  
7 supplemental procedures in which the case -- and I agree with  
8 Mr. Broude's footnote in his response, because I think he got  
9 it and he read it and he put a footnote in, which I think  
10 amplifies what the debtor said, which is -- in his response,  
11 which says in -- I don't have the exact footnote number here,  
12 but it makes it clear that this is not payable unless an  
13 alternative transaction is consummated and closed.

14 So that's not a foreclosure. It's not a pure credit  
15 bid. And that has been plain from the start. There was an  
16 important limitation. I think Mr. Harris will, when he gets up  
17 and he wants to comment, will acknowledge that that's precisely  
18 what we talked about with Platinum. And that's what the relief  
19 we sought was from the beginning. So I'd just --

20 THE COURT: Okay.

21 MR. BUTLER: -- answer that point up front.

22 THE COURT: Okay.

23 MR. BUTLER: It was, to us, an important limitation.  
24 And part of the problems we have here is we go and negotiate  
25 those important limitations, as Mr. Broude in his papers

1 acknowledged, because he referenced it, and then we get  
2 objections to just, you know, there's a straw man out there  
3 that these create affordables that just don't apply here. This  
4 was a carefully crafted acknowledgement of when this thing  
5 ought to be paid.

6 I also think, Your Honor, that, as Your Honor  
7 considers the various objections that have been lodged, I do  
8 think it's important, and I think Your Honor got the gist of  
9 the argument earlier, but I do urge Your Honor to take into  
10 account very carefully the paragraph 46 language that GM  
11 required be in there in order for GM to move forward and fund  
12 the estate and in order for the MDA process to move forward.  
13 Because that was the product of discussions between the  
14 debtors, GM and Platinum. And the reality is, there could have  
15 been this transparent process that Your Honor was seeking with  
16 respect to the debtors' consideration of unsolicited third-  
17 party offers. But if, in fact, it was akin to an exclusivity  
18 arrangement between GM and Parnassus, such that GM couldn't  
19 talk to anybody else, that process would have had, really, no  
20 legitimate opportunities, in the debtors' view, to go anywhere.

21 And so ultimately, the language in paragraph 46 was  
22 crafted, it was something that was designed by General Motors.  
23 We thought it was eminently reasonable. And it represented a  
24 change circumstance. And it's in that context that the Court,  
25 I think, needs to consider this proposal. It's the very same

1 paragraph in this proposal we discussed. And of course, as  
2 Your Honor knows, the order that was submitted to Your Honor,  
3 the deal that had been struck between GM and Delphi and  
4 Parnassus for those changed circumstances, was that the 30  
5 million dollar transaction fee be approved as part of the  
6 modification of procedures order. And Your Honor, on the  
7 record at the June 16th hearing, indicated it was disinclined  
8 to approve it on that record, and wanted us to bring it by  
9 separate motion.

10 Now -- which we have done. Now, the experience in  
11 these cases up till now has been, in each of these cases -- and  
12 this was brought in the same way that's consistent with this,  
13 is the expense reimbursement has, in no -- we've sold billions  
14 of dollars'-worth of businesses in this case, and we have never  
15 proved up the expense reimbursement in court. Not one time.  
16 And in fact, under the steering deal, just to correct the  
17 record, Platinum did not walk away from the steering deal.  
18 Ultimately, as Your Honor recalled, there was a discussion and  
19 negotiation between General Motors and Delphi about an enhanced  
20 steering exercise option that had a lot of beneficial  
21 arrangements in it for Delphi. We filed that motion, and as  
22 part of that -- and you may recall, it was included in that  
23 motion -- we entered into a termination agreement with Platinum  
24 in which they agreed that their relationship with us with  
25 respect to that transaction would be terminated.

1           It was hardly a walk-away. And they agreed to  
2     release -- even though an arguably, an expense reimbursement  
3     provision was payable, it was 6 million dollars in that  
4     transaction, by the way, that that 6 million dollar payment for  
5     what was a transaction that is dwarfed by this MDA, they agreed  
6     to waive any liability of the estate for payment of that  
7     transaction fee. So I think to say on the record that they  
8     somehow walked away and they aren't entitled to things, they  
9     walked away, and in the context of that transaction, seeking to  
10    continue to cooperate with the debtors, released the estate  
11    from any liability as it related to that agreement.

12           THE COURT: Who gets the steering business under the  
13    MDA?

14           MR. BUTLER: Ultimately, this is an integrated  
15    transaction. It goes to GM. And that's one of the things I  
16    think that has been another sort of theme here. And I think  
17    you're going to see it maybe play out in an effort by some of  
18    the lenders at the sale hearing, is this is -- the MDA is an  
19    integrated transaction. In order to be able to accomplish it,  
20    there were a series of principles that had to be agreed to.

21           And I couldn't disagree more with the statements made  
22    on this record by Mr. Broude that because his -- the  
23    evidentiary record will not support that the debtors played --  
24    did not play a material role in the negotiation of the MDA.  
25    Quite to the contrary, the debtors, as was clear in Mr.

1 Sheehan's declaration, which has been admitted into evidence,  
2 is not controverted here for this record. The fact is, in  
3 early May the debtors, in answering a question from the  
4 government and from General Motors about what would it take for  
5 the debtors to sponsor an ultimate resolution of these cases,  
6 the debtors set out a series of goals and objectives and a  
7 series of principles which it shared with the DIP lenders, the  
8 creditors' committee, the government and General Motors, as  
9 well as the private side partners that were being considered at  
10 that time. And the company stuck to those principles. And  
11 there were many, many, many changes to the structure to meet  
12 the deal principles that the company put in place there.

13 And so, for example, one of the very conveniently  
14 ignored items here is that, under the MDA, billions of dollars  
15 of administrative claims are assumed by the company buyer and  
16 General Motors in connection with the MDA, if and when it's  
17 consummated. And that is enormous value to this estate. And  
18 there is an enormous amount of administrative claims that are  
19 being assumed directly by the Parnassus entity that are going  
20 forward here. And so --

21 THE COURT: Well, when you say that it's being assumed  
22 by the Parnassus entity --

23 MR. BUTLER: Right.

24 THE COURT: -- what is the capitalization of that  
25 Parnassus entity?

1 MR. BUTLER: The capitalization of the Parnassus  
2 entity, as we've indicated, Your Honor, that company has 3.6  
3 billion dollars in emergence capital and capital commitments to  
4 it from --

5 THE COURT: But where --

6 MR. BUTLER: -- from General Motors --

7 THE COURT: From GM?

8 MR. BUTLER: -- and Parnassus.

9 THE COURT: Okay.

10 MR. BUTLER: But the fact is --

11 THE COURT: Well, from Platinum?

12 MR. BUTLER: Yes, from Platinum.

13 THE COURT: The 250 million from Platinum?

14 MR. BUTLER: No, it's actually 500 million.

15 THE COURT: Okay.

16 MR. BUTLER: It's actually -- it may be more than  
17 that. It's actually at least 500 million. But the fact is,  
18 Your Honor --

19 THE COURT: I'm sorry, where does the other 250 come  
20 from?

21 MR. BUTLER: They committed to loan additional  
22 proceeds to -- if necessary, as did General Motors.

23 THE COURT: Okay.

24 MR. BUTLER: The total commitment's 500 million from  
25 them, as has been disclosed, not 250 as it relates to that.



1 But they also will end up operating this business. And what  
2 I --

3 THE COURT: But that's a loan, right, not a capital  
4 contribution?

5 MR. BUTLER: Yeah, it's a loan to a privately held  
6 company that they own.

7 THE COURT: Right.

8 MR. BUTLER: So Your Honor can --

9 THE COURT: But at that point it owns this business?

10 MR. BUTLER: Yes, it owns the business, but --

11 THE COURT: Right.

12 MR. BUTLER: -- you asked how is it that billions of  
13 dollars of estate obligations are going to be paid. They're  
14 going to be paid by the MDA counterparties but they're putting  
15 in capital to pay them. And one of the things that we seem to  
16 be missing here is that the only transaction that's been able  
17 to be put on the table in the last fifteen months -- and the  
18 plan investors walked away -- that is feasible, fully funded,  
19 essentially unconditional and capable of execution is the MDA.  
20 All right. And there's been billions of dollars committed to  
21 it, and there are billions of dollars of estate obligations  
22 that are being satisfied. And to trivialize that, people try  
23 to pull it away and try to divide it. It is an integrated  
24 transaction that's before the Court, and that's what's going to  
25 be before the Court on the 23rd.

1           And I think -- you know, and by the way, that same --  
2           that transaction going forward and having that comprehensive  
3           resolution was an absolute requirement. And the evidentiary  
4           record here, the letters from the government make very clear,  
5           and from General Motors, make very clear that having that  
6           comprehensive resolution was an absolute requirement for GM,  
7           with the support of the government putting in 250 million  
8           dollars in this case, to provide incremental liquidity. A  
9           total of 850 million dollars has been put in by General Motors  
10          since last December to support the operations of this business;  
11          zero has been put in by anybody else.

12           And the reali -- and those are the realities of these  
13          cases. I mean, the reality of these cases is to maintain value  
14          for our stakeholders. We have been able to find the liquidity,  
15          we have been able to find the transactions, and we presented  
16          them to the Court, the only one that at least I'm aware of  
17          exists that's a viable one. And we have agreed, obviously,  
18          Your Honor, and have been moving forward, to support this  
19          alternative transaction process that has been fashioned in the  
20          supplemental procedures.

21           I would disagree with counsel when they say gee, you  
22          haven't given us all the MDA exhibits. What they want to do is  
23          to rewrite the MDA. The MDA lists specifically in it the  
24          timetable for the creation of various exhibits to the MDA.  
25          Some had to be created immediately; they have been and they've

1       been shared. Others are on a longer timetable under the terms  
2       of the MDA and they're not ready yet. And they're complaining  
3       because they're not ready yet. The fact of the matter is they  
4       can't require people to operate on a timetable that's different  
5       than it's in the contract. That's not due diligence; that's  
6       trying to do something else.

7               THE COURT: So the debtors are provided all the  
8       exhibits to the MDA that --

9               MR. BUTLER: That have been --

10              THE COURT: -- that they --

11              MR. BUTLER: That have been created to date.

12              THE COURT: -- that they have?

13              MR. BUTLER: Yes. And the reality is that there's a  
14       list of exhibits, and there's more being created daily as they  
15       continue to work on it, like any other M&A transaction. But if  
16       Your Honor looks at the MDA, there are specific provisions that  
17       say these exhibits and schedules need to be created immediately  
18       and the balance of these have to be created prior to closing.  
19       And the parties are working on those to create those. Most of  
20       those schedules and exhibits are outside of the control of the  
21       debtors; they're being created by other parties.

22              THE COURT: So I guess the ones that had been provided  
23       are the ones that are truly integral, right? Those are the  
24       really important ones --

25              MR. BUTLER: No, Your Honor, I think --

1 THE COURT: -- since this is an integrated  
2 transaction?

3 MR. BUTLER: No, Your Honor, they're all integral.  
4 You look -- Your Honor, you look at a transaction at closing.

5 THE COURT: That's why GM put all this money in,  
6 right, because they knew they had a deal? So I'm assuming what  
7 the deal is what's in hand, right?

8 MR. BUTLER: Your Honor, yes, subject to complete --

9 THE COURT: All right, so the other exhibits are  
10 probably fairly trivial.

11 MR. BUTLER: Well, Your Honor, they're -- I  
12 wouldn't -- I'm not going to characterize what GM or Parnassus  
13 considers those exhibits to be. I'm saying to Your Honor it's  
14 a very normal process that's ongoing here.

15 THE COURT: Okay.

16 MR. BUTLER: It's contemplated by the contract, and  
17 people are working in good faith. And as they contin -- as  
18 they produce the documents, they're turning them over. I'm not  
19 trying to characterize what people think of each exhibit.

20 THE COURT: Okay.

21 (Pause)

22 MR. BUTLER: Your Honor, I think -- otherwise, I'm  
23 going to rely on the responses we put in our reply, which  
24 are -- respond to each of the nine objections that were raised.

25 THE COURT: Okay.

1 MR. BUTLER: Thank you, Judge.

2 MR. HARRIS: Good morning, Your Honor.

3 THE COURT: Good morning.

4 MR. HARRIS: Adam Harris from Schulte Roth on behalf  
5 of Platinum Equity and Parnassus entities. Your Honor, I'm  
6 going to start off with some brief comments, because a lot has  
7 been said about Parnassus and Platinum, and a lot of  
8 aspersions, frankly, casted in our direction for reasons I'm  
9 not totally understanding here.

10 THE COURT: I don't -- I didn't really see any. I  
11 mean, the only one -- and I didn't really actually hear Mr.  
12 Broude say this -- was the suggestion that Platinum had not  
13 followed through on the steering deal and that, obviously, if  
14 that were the case the debtors would have sued you a long time  
15 ago. So I don't -- anyway, you can say what you want, but I  
16 didn't really hear people casting aspersions on Platinum or  
17 Parnassus, per se. They may not like the deal, but they  
18 haven't said that --

19 MR. HARRIS: Your Honor, and back on the June 10th  
20 hearing, Your Honor actually asked a lot of questions about who  
21 Platinum Equity was, what we were all about, how we got here,  
22 what was the circumstances that led to the creation of the MDA,  
23 why we were the party that ultimately ended up as a party to  
24 that MDA rather than somebody else. I mean, I think, Your  
25 Honor, that the declarations of Mr. Sheehan, Mr. Shaw and Mr.

1 Krasner lay out very clearly how this process has unfolded.  
2 There was also a lot of statements made on that record about  
3 inferences about backroom deals; Mr. Broude raised it again  
4 today about this being a deal that was negotiated by GM and the  
5 auto task force and Platinum and just dropped on Delphi.  
6 Frankly, nothing could be further from the truth.

7 Your Honor, the MDA -- it was a product of  
8 negotiations between several different parties and done in  
9 parallel, if you will, as Mr. Sheehan's declaration clearly  
10 states, with ongoing negotiations with other interested third  
11 parties as well as the DIP lenders and other parties inside the  
12 case. And everybody was completely and totally aware of what  
13 was going on at that time frame. There is, and can be, no  
14 statements made by anybody that somehow they were unaware that  
15 there was a deal that was being worked on between Platinum and  
16 GM and Delphi at that point in time. In fact, we were sitting  
17 in conference rooms in the same offices, sometimes next to each  
18 other, sometimes upstairs or downstairs from one another, and  
19 we actually broke out of a negotiation session on Friday night,  
20 May 29th, to go upstairs and sit with the DIP lenders and  
21 explain to them the details of our deal and our operating plan.  
22 So for anybody to say that they had no idea what was going on  
23 or what was happening at the time is simply incorrect.

24 But putting that aside, Your Honor, the MDA, when we  
25 entered into it -- everybody's making a lot of statements about

1 we took the risk, we understood the risk that other people  
2 could show up. And, you know, in some respects, Your Honor,  
3 that's right, but you got to put it in context. When you look  
4 at Mr. Sheehan's declaration, Your Honor, this company had been  
5 out in the market, talking to third parties, talking to its DIP  
6 lenders, and was unable to bring any transaction to fruition  
7 other than ours. That was the facts that were presented to us  
8 at the time, and we understood that.

9 As Mr. Butler said, and we agree, we always knew that  
10 the DIP lenders had the right to either credit bid or foreclose  
11 here. We're not expecting, never anticipated, we would get any  
12 kind of protection in that circumstance. That was always out  
13 there and something to be addressed.

14 THE COURT: But that's --

15 MR. HARRIS: But --

16 THE COURT: Just so I get the time frame right, that's  
17 starting in, like, May of this year?

18 MR. HARRIS: Your Honor, the first draft of the MDA  
19 that we actually saw, which followed on several negotiating  
20 sessions regarding Platinum's presentation of its business plan  
21 and restructuring plan to GM and Delphi and the auto task  
22 force, the first draft we saw, I believe, was the Monday of  
23 Labor Day Weekend.

24 UNIDENTIFIED SPEAKER: Memorial Day.

25 UNIDENTIFIED SPEAKER: Memorial Day.

1 MR. HARRIS: Memorial Day Weekend. Sorry, Memorial  
2 Day Weekend. I'm getting ahead of myself here. Memorial Day  
3 Weekend. And from then forth, it was from there till June 1  
4 that we were in substantive negotiations over the details of  
5 that agreement and a lot of the ancillary agreements which went  
6 along with it.

7 But when you look at the MDA, Your Honor, the MDA is  
8 taking a worldwide business and breaking it up not in  
9 necessarily easy segments but in pieces pulled out of various  
10 parts of the world, some of which are going to GM, some of  
11 which would be going to Parnassus. And that is an  
12 extraordinarily difficult and complex transaction to be able to  
13 pull off.

14 And frankly, Your Honor, the only reason we were in a  
15 position to do that and to agree to the terms in the transition  
16 services arrangements that have been worked out with GM is  
17 because we had been doing diligence on this company for the  
18 better part of three years. We understood the entire business;  
19 we understood the IT issues; we understand the Treasury-related  
20 issues; we understand what's going on in all the foreign  
21 countries because we put people on planes and sent them there  
22 for extended periods of time to sit with operating management  
23 at local levels to understand their businesses, how they  
24 operated, what their customer bases were, and to understand the  
25 dynamics of that and how that we'd -- how we could change the



1 structure to make it long-term economically viable.

2 So, Your Honor, all the things that are in Mr.  
3 Krasner's affidavit, all the things that are in Mr. Sheehan's  
4 affidavit, lead one to the inevitable conclusion that when the  
5 MDA was signed we had every reason to believe at that time when  
6 we signed the agreement that the only potential other party  
7 that could be interested in these assets were the gentlemen  
8 sitting at the table to my far left, the DIP lenders. No other  
9 third party was out there, and the debtors had no intention of  
10 going out to start and solicit anybody else.

11 THE COURT: The affidavits say that they'd been in  
12 serious negotiations with at least one and perhaps two other  
13 parties.

14 MR. HARRIS: But that's -- Your Honor, I believe that  
15 reference is only since the procedures were put in place  
16 subseq --

17 THE COURT: I don't think so. I --

18 MR. HARRIS: Well, there were prior to, Your Honor,  
19 but at the time we signed the MDA those parties had not agreed  
20 to the terms that Delphi felt were necessary in order --

21 THE COURT: Well, no, I understand that, but it's  
22 often the case that people like that come back once an  
23 agreement's signed.

24 MR. HARRIS: It's possible, Your Honor, but, I mean --  
25 and I suppose that risk was out there, but the way we set up

1 the MDA, at the request of the debtors, was as a private  
2 transaction. We talked about expense reimbursements and  
3 breakup fees at that time. We agreed on the non-solicit  
4 provision that was in section 9.40 of the MDA. And we moved  
5 forward on that basis with a signed deal with GM, which they  
6 were locked into, and with a signed deal with Delphi, which was  
7 obviously also subject to Court approval.

8 Now, Your Honor, the landscape, not at our request  
9 clearly, not at GM's request, at the request of the other  
10 parties in the case, changed dramatically on June 10th. We  
11 went from what was effectively a private sale, where the DIP  
12 lenders preserved their right to credit bid or foreclose, to  
13 what is effectively an open auction process. And in the  
14 context of that, we were asked to do several things relative to  
15 the MDA, not the least of which was to, effectively, release GM  
16 from any obligations they might have to us under that contract,  
17 to work exclusively with us and under our other arrangements.  
18 We were asked to do that. We were asked to basically make  
19 other changes to the MDA to accommodate the bid procedures that  
20 have now been approved by the Court. We agreed to do that, in  
21 return for which the company agreed to move forward with this  
22 expense reimbursement motion, because, effectively, Your Honor,  
23 there's only one circumstance in which it ever gets paid. If  
24 an alternative transaction that provides value to the estate,  
25 higher than what we are providing, is approved by this Court,

1 the fee gets paid. It's not a credit bid situation, it's not a  
2 foreclosure. But somebody's got to come in and top the bid of  
3 GM and Parnassus.

4 And, Your Honor, just to put it in context, from our  
5 perspective, looking at the schedules that we've worked up with  
6 Delphi, we value the consideration to the Delphi estate on an  
7 aggregate basis under that transaction at north of five billion  
8 dollars when you take into account all the liabilities that are  
9 being assumed by GM and Delphi, the cash that's being provided,  
10 claim relief, and so forth. It is an extraordinarily large  
11 number.

12 Now, the DIP lenders ignore all that because, frankly,  
13 most of it's not going in their pockets. They don't consider  
14 it consideration if it's coming to them. They say, well, Your  
15 Honor, only look at the 250 million dollars that Parnassus --  
16 that Platinum is putting into Parnassus and calculate a fee off  
17 of that. Mr. Broude said fee of two to three percent off of  
18 that. The wrong analysis, Your Honor. He's focusing on the  
19 wrong thing. What the case law says is you look at the  
20 consideration that's being provided to the estate and you  
21 calculate if off of that. And here, if you take Mr. Broude's  
22 percentage and you apply it, it comes out to a number well in  
23 excess of the thirty million dollars that's being suggested  
24 here.

25 There are credit -- there are liabilities of this

1 estate, Your Honor. All of the administrative expenses of this  
2 estate, all of them, are being picked up by Parnassus as the  
3 acquiring entity, or GM under the terms of this transaction.

4 And if you -- even if you just look at a piece of  
5 that, Your Honor, what's Parnassus doing, the consideration  
6 that we're picking up is still well in excess of a billion  
7 dollars. It's not a divisible transaction, but if you look at  
8 the schedule of who's picking up what, our piece of it's well  
9 over a billion dollars.

10 THE COURT: Where's -- how?

11 MR. HARRIS: Because, Your Honor, we're pick --

12 THE COURT: I don't see that in the MDA, which is the  
13 only thing I have.

14 MR. HARRIS: Your Honor, if you look at the schedule  
15 of assumed liabilities, which I forget what the cross-reference  
16 is to the exhibit, it includes picking up all of the post-  
17 petition trade. It includes picking up all the -- you know, we  
18 have -- there's, like, 65 million dollars in cures; there's the  
19 145 million dollars of membership interests in Parnassus that  
20 are being provided to the Class C -- Tranche C DIP lenders;  
21 there's several hundred million dollars of other items. And on  
22 schedule it comes to 1.3 billion dollars that's being picked up  
23 by Parnassus. GM --

24 THE COURT: Where's the money from?

25 MR. HARRIS: It's being paid through the

1 capitalization of the new entity and paid over time as those  
2 obligations become due.

3 THE COURT: Out of the new entity's assets, right, the  
4 assets you're buying? Isn't it an LBO?

5 MR. HARRIS: Well, and the cash that we're putting in  
6 it.

7 THE COURT: The 250 million --

8 MR. HARRIS: The 250 million --

9 THE COURT: -- plus the loan --

10 MR. HARRIS: It's the 250 mill --

11 THE COURT: -- which is also going to get repaid?

12 MR. HARRIS: It's the 250 million that they're --

13 THE COURT: Are you going to say that any bidder can  
14 count towards its purchase price the financing that it  
15 provides --

16 MR. HARRIS: Your Honor --

17 THE COURT: -- as credit?

18 MR. HARRIS: Your Honor, you look at the consideration  
19 that's actu -- it's not --

20 THE COURT: I know, I'm looking at the consideration  
21 that comes to the estate.

22 MR. HARRIS: Right, and the capitalization of  
23 Parnassus is combined; it's 2.25 billion dollars of equity and  
24 750 million of loans. So that 2.25 billion of equity and the  
25 future earning power of that entity is going to relieve this

1 estate of in excess of --

2 THE COURT: Have you ever seen a bidding topping fee  
3 calculated on that basis where you look at the capitalization  
4 of the acquirer?

5 MR. HARRIS: Your Honor, I'm not suggesting we look at  
6 the capitalization of the acquirer. I'm suggesting we look  
7 at --

8 THE COURT: It sounds like what you're saying.

9 MR. HARRIS: No, actually, I don't think I am.

10 THE COURT: Okay.

11 MR. HARRIS: I think what I'm saying is that you look  
12 at the consideration that's being provided to the estate in  
13 terms of relief of obligations or payment of its debts, and  
14 that's the basis upon which you calculate the breakup -- the  
15 expense reimbursement. The consideration here to this estate,  
16 putting aside for the moment who it goes to, is in excess of  
17 five billion dollars under this transaction.

18 Your Honor also raises several other questions which  
19 I'd like to just address for a moment; one of them was how you  
20 deal with paragraph 13(a) of the DIP order. Your Honor,  
21 putting aside the fact that the team of the DIP lenders have  
22 decided selectively of when to argue this and when not to,  
23 given that there have been several other breakup fees and  
24 expense reimbursements approved on other sales in the case --

25 THE COURT: Well, they consented there.

1 MR. HARRIS: I underst -- I did say "selectively".

2 THE COURT: Okay.

3 MR. HARRIS: I didn't say they didn't have the right.

4 THE COURT: All right.

5 MR. HARRIS: I believe, Your Honor, that, like in many  
6 other transactions, their rights here relate solely to matters  
7 affecting -- that constitute proceeds of the sale. Your Honor,  
8 you could extend that argument, frankly, to a buyer's agreement  
9 to assume liabilities, pay cure costs and other things, and  
10 they could argue till the cows come home that's all  
11 consideration that they should receive rather than other  
12 parties. I believe, Your Honor, that, in cases similar to  
13 this, that arguments can be crafted that basically say it's a  
14 fee that's payable by the successful bidder, it falls outside  
15 the context of proceeds and, therefore, it does not fall  
16 necessarily within the liens of the DIP lenders.

17 I mean, Your Honor, there are two or three other  
18 people here who have expressed interest and are doing  
19 diligence; they know about this motion. Yesterday we asked Mr.  
20 Sheehan whether any -- when these objections came in, whether  
21 anybody who's doing diligence had complained about the prospect  
22 of having to potentially pay up to thirty million dollars as  
23 expense reimbursement to Platinum should they be declared the  
24 winning bidder and close their alternative transaction. Mr.  
25 Sheehan's answer is no one has made any comments about it at

1 all. It is, frankly, potentially a rounding error in the  
2 context of the magnitude of the deal, including the size of the  
3 purchase price, the amount of assumed liabilities and the  
4 overall issues extant in this case.

5 And, Your Honor, I think at this point we have set a  
6 floor here that is going to define what constitutes potentially  
7 a higher or better offer. That incremental value is not  
8 something that is available to anybody else today. And, Your  
9 Honor, to the extent we are here setting that floor and causing  
10 other people to look at our transaction and have to overbid it,  
11 that is a direct conferrable benefit on the estate and all of  
12 its creditors for which expense reimbursement, we believe,  
13 would be appropriate.

14 I'd be happy to answer any questions Your Honor might  
15 have.

16 (Pause)

17 THE COURT: Yeah, that's fine, thanks.

18 MR. HARRIS: Thank you, Your Honor.

19 MR. O'CONNOR: Your Honor, may I make one brief  
20 observation? We've heard today, or after the last conference  
21 where the debtors contended that Platinum was bound and  
22 virtually had no outs, we've heard today that, in light of  
23 what's happened recently, Platinum agreed to allow GM to do  
24 certain additional things, perhaps to deal with an alternative  
25 bidder, and we've heard that they requested that the debtors



1 seek this relief. But what we haven't heard is that they  
2 conditioned the granting of those additional modifications on  
3 obtaining that relief. We're back in the same position as we  
4 were the first time, or slightly different. They may have  
5 asked for something this time, but unlike the traditional  
6 bidder that says I'm not going to go forward unless I get  
7 preliminary approval they haven't even asked for that now.

8 THE COURT: Okay.

9 Anything else?

10 MR. PORET: Your Honor, putting aside that the  
11 schedules that were referred to, the assumed liabilities,  
12 haven't been produced until the so-called due diligence phase,  
13 which is sorely lacking, this whole business ignores the fact  
14 that it was the DIP lenders who put in billions of dollars that  
15 kept this company going and alive while they developed a  
16 private transaction with Platinum. The company defaulted on  
17 its obligations. The DIP lenders extended --

18 THE COURT: But I don't -- how is that relevant to  
19 this motion, then?

20 MR. PORET: It's relevant in terms of the value that  
21 is supposedly being received by the creditors, by the DIP  
22 lenders in this transaction where one dollar is being put in to  
23 purchase the company. And through other transactions,  
24 administrative claims or other claims that were junior to the  
25 DIP lenders are going to be paid by other parties while the DIP

1 lenders are going to be paid, at best, twenty cents on the  
2 dollar, but in actuality a lot less.

3 THE COURT: But, I mean, your remedy for that is to  
4 credit bid and then this transa -- this fee wouldn't be owing.

5 MR. PORET: You're right. I was just putting --  
6 trying to put in context this seemingly extraordinary request  
7 for a breakup fee approval at this time.

8 THE COURT: Are you -- maybe I misheard you. Are you  
9 saying that the schedule of assumed liabilities has not been  
10 provided to you?

11 MR. PORET: I'm told by people that have been involved  
12 in that that we haven't received that. We haven't received a  
13 lot of schedules; we haven't received a lot of agreements.  
14 Essentially, Platinum --

15 THE COURT: Well, I'm just focusing on that one, the  
16 schedule of assumed liabilities.

17 MR. BUTLER: Your Honor, the schedule of assumed  
18 liabilities, I think, has been put in there; it was also  
19 disclosed in the supplement to the disclosure statement. There  
20 are charts in there that lay out plainly what's being assumed,  
21 in the actual supplement to the disclosure statement.

22 MR. KELLY: Your Honor, Mike Kelly from Willkie Farr.  
23 Your Honor, a number of schedules have not been supplied to us.  
24 I know that letters have gone to the Court, and I believe  
25 Elliott is prepared to address it afterwards, but the fact of

1 the matter is we're playing a game of cat and mouse here and we  
2 don't have all of the information to bid against; the debtors  
3 know it. The correspondence has been back and forth. It's --  
4 and we can address it in the chambers conference if you'd like.

5 MR. BUTLER: Your Honor, the schedule of assumed  
6 liabilities, by the way, those schedules were actually  
7 published in romanettes xviii and xix of the supplement to the  
8 disclosure statement and were out for the whole world to see.  
9 And the debtors certainly will prepare to address the matters  
10 in a chambers conference, but the fact of the matter is the  
11 debtors have fulfilled their responsibilities and will continue  
12 to fulfill their responsibilities in terms of due diligence. I  
13 have a lot to say about that in the chambers --

14 MR. KELLY: Your Honor, timing is everything, okay,  
15 and Mr. Butler knows that. At the end of the day, nobody can  
16 put together a credible bid unless they have the entirety of  
17 the package in front of them. They shouldn't have to be Lewis  
18 and Clark going hunting for things. We have assumed contracts,  
19 schedules that have not been supplied. They should be working  
20 to give everything to anyone who wants to bid. We shouldn't be  
21 chasing ourselves on this. And certainly today, where we're  
22 just talking about a breakup fee, the question is have they  
23 done enough to act and add value to the estate? And I'm just  
24 submitting to Your Honor that, as long as we're chasing them, I  
25 don't know how that can be the case.

1 MR. BUTLER: Your Honor, on the subject of due  
2 diligence, Mr. Kelly represents a party who has been doing due  
3 diligence in this estate since last November. This estate has  
4 paid their advisors millions of dollars in due diligence fees  
5 to do diligence to this estate. To suggest that the collective  
6 of Tranche C lenders has not had an opportunity over the last  
7 seven months to do diligence to this estate pretty much on an  
8 unfettered basis is just completely unsupported in the facts.  
9 And the fact that they then -- the parties then chose not to  
10 sign up to the protective order after Your Honor entered it for  
11 weeks, you know, they take no responsibility for anything; it's  
12 always the other guy. And the fact is if we have to prove this  
13 in an evidentiary record, we will lay it out and we will prove  
14 it. The debtors have completely fulfilled their fiduciary  
15 duties, they're continuing to do so, and this continued  
16 assassination on the record, which is completely unsupported by  
17 the facts, has to stop.

18 THE COURT: Well, I just wanted to focus on the  
19 schedule of assumed liabilities since that's --

20 MR. BUTLER: Right here in the disclosure statement,  
21 Judge.

22 THE COURT: Okay, so --

23 MR. KELLY: Is that the schedule to the contract?

24 THE COURT: Well, I --

25 MR. KELLY: Mr. Butler, is that the schedule to the

1 contract?

2 MR. BUTLER: I don't know, Mr. Kelly.

3 MR. KELLY: Okay. Thank you.

4 MR. BUTLER: All I know is that all the information is  
5 publicly posted.

6 MR. KELLY: Your Honor, what we're asking for, again,  
7 is to hang up the Lewis and Clark hats and instead hand us the  
8 contract with the schedules as prepared so that we know what  
9 we're shooting at.

10 THE COURT: Well, but the debtors have said that they  
11 haven't been -- you've gotten everything that's been prepared.

12 MR. KELLY: And that's my point. For today, the  
13 question is do we have a contract that we're shooting against?  
14 Answer: Absolutely not. I don't know how a breakup fee can be  
15 approved when we don't have something to shoot at. We'll deal  
16 with that on the 23rd or before, what Mr. Butler is getting at,  
17 but for the Court today, do I have a deal or do I have to go  
18 hunting through data rooms to get the underlying data? That's  
19 not what a breakup is about; that's not what a stalking horse  
20 is about.

21 MR. BUTLER: Just to say, Your Honor, Mr. Kelly isn't  
22 even prepared to follow the supplemental procedures. They're  
23 doing this pure credit bid and all these other transactions.  
24 They're not even prepared to follow the procedures or follow  
25 the diligence -- scope of diligence that's set forth in Your

1 Honor's prior orders. I mean, the debtors are going to be  
2 prepared to make a complete record of this because we are tired  
3 of being accused publicly of not doing our jobs when it  
4 couldn't be farther from the truth. And, Judge, you know, it's  
5 going to have to stop. And the fact that they think they have  
6 this form here to make it so it's reported in the media when  
7 it's completely untrue, all right, has got to stop.

8 The company has tried to be very reserved in how it's  
9 dealt with this publicly, because they are our DIP lenders; we  
10 are trying to work with them, all right. But we noticed that  
11 it's -- you know, that these statements are just not true.

12 THE COURT: Okay, anything else?

13 All right, I have before me a motion brought on by  
14 order to show cause under Section 363(b) of the Bankruptcy  
15 Code, authorizing the debtors to provide expense reimbursement  
16 to Platinum Equity Advisors, LLC in connection with the  
17 proposed sale of the debtors' assets pursuant to a master  
18 disposition agreement, as amended.

19 The debtors entered into the form of the original  
20 master disposition agreement on June 1st, 2009 and sought  
21 approval, on an expedited basis, of, among other things,  
22 scheduling the final hearing on that agreement and related  
23 transactions to be implemented through a Chapter 11 plan and,  
24 alternatively, through a sale.

25 I granted approval of the supplement to the disclosure

1 statement that set that schedule in motion. However, I  
2 required that there be an amendment to section 9.40 of the  
3 original form of the master disposition agreement which I  
4 believed too narrowly circumscribed the debtors' ability to  
5 facilitate competing transactions and ultimately raised  
6 litigation and fiduciary duty issues that, whether or not the  
7 debtors were complying with their fiduciary duties, would have  
8 unduly complicated the implementation of the transactions  
9 contemplated by the amended plan and the MDA.

10 Section 9.40 was subsequently amended, as well as  
11 there being subsequent amendments to third-party agreements  
12 related to the transaction between Platinum, its acquisition  
13 vehicle Parnassus, and GM. I also entered a bidding procedures  
14 order, which has since been supplemented by bidding procedures  
15 for pure credit bids as well as a clarification of a point in  
16 the bidding procedures order, all with the intention of  
17 facilitating a due diligence and alternative transaction sale  
18 process to permit competitive bids involving third parties, as  
19 well as pure credit bids.

20 The original MDA did not contemplate any sort of  
21 expense reimbursement or other buyer protection provisions that  
22 are often included in transactions that are subsequently bid  
23 against in bankruptcy cases. As an aside, separate and apart  
24 from there being bid procedures and courts generally viewing  
25 the promulgation of bid procedures to be a constructive thing,

1 any transaction, even a private sale transaction, in a  
2 bankruptcy case has the potential for turning into an auction,  
3 albeit not necessarily with bidding procedures because it must  
4 be noticed with an opportunity for objection with ultimate  
5 review by the bankruptcy court and, obviously, if one of the  
6 objections is that there's a higher and better transaction out  
7 there and the Court agrees with that, then, effectively,  
8 there's been a competing bid.

9 In any event, this particular MDA did not provide for  
10 buyer protections in that form. However, in connection with  
11 the hearing on approval of the supplemental disclosure  
12 statement and scheduling of the transaction hearings, the  
13 parties discussed on the record, and I suggested, that  
14 appropriate buyer protection procedures should be considered  
15 here in light of the amendments to the MDA that I was  
16 requiring.

17 The DIP lender collective very clearly expressed its  
18 reservation of rights on that point at the hearing at which I  
19 suggested that they speak with and negotiate with Platinum over  
20 what might be an appropriate stalking horse protection in light  
21 of all the facts. Subsequently, as part of the order approving  
22 the supplemental disclosure and setting transaction hearing  
23 dates and providing other relief, the Court approved the  
24 following, which appears in paragraph 46 of the order:

25 To the extent that a, quote, "potential bidder desires



1 to submit to the Debtors a proposed alternative transaction to  
2 be considered by the Debtors in lieu of the Master Disposition  
3 Agreement, the procedures attached hereto as Exhibit N and  
4 incorporated herein by reference shall govern in all respects."  
5 Those are the bidding procedures for third-party transactions  
6 other than pure credit bids. They've since been somewhat  
7 modified, but they still generally apply.

8 Then the same paragraph provides, "The Debtors may  
9 seek approval, in recognition of the Company Buyer's  
10 expenditure of time, energy and resources, of an expense  
11 reimbursement or other form of buyer protection to be paid from  
12 the proceeds of a successful alternative transaction if the  
13 Company Buyer is not the successful bidder, as such term is  
14 defined in the supplemental procedures. If the Court approves  
15 such reimbursement or other protection, such order shall become  
16 part of the supplemental procedures."

17 There follow three other sentences dealing with the  
18 supplemental bidding procedures. And I should note that the  
19 term "Company Buyer" means Platinum here, or  
20 Platinum/Parnassus.

21 Then the same paragraph provides, "In order to  
22 facilitate an alternative transaction, notwithstanding any  
23 other provision in the Master Disposition Agreement, any other  
24 agreement contemplated thereby or any agreement between GM and  
25 Parnassus or their respective affiliates, GM, its affiliates

1 and representatives shall be entitled to: (1) furnish to any  
2 individual or entity, which may include, without limitation,  
3 any potential purchaser, financing source or other interested  
4 party, (a) all exhibits, schedules and agreements under the  
5 master disposition agreement and any other related agreements  
6 between GM and Parnassus or their respective affiliates, and  
7 (b) information related to the transferred assets and  
8 liabilities as defined in the supplemental procedures and the  
9 transactions contemplated by the Master Disposition Agreement  
10 or by agreements between GM and Parnassus or their respective  
11 affiliates; (2) participate in discussions or negotiations with  
12 any such individual or entity; or (3) enter into and perform  
13 under any agreement, whether as purchaser, equity participant,  
14 financing source, customer or otherwise, with any such  
15 individual or entity related to any alternative transaction.  
16 Neither Parnassus nor any of its affiliates shall have any  
17 claims, including, without limitation, for breach of the Master  
18 Disposition Agreement and any other agreement contemplated  
19 thereby or any other agreement between GM and Parnassus or  
20 their respective affiliates, against GM, its affiliates or its  
21 representatives arising from or relating to any action  
22 permitted by this paragraph."

23 Originally, the order proposed by the debtors provided  
24 in this paragraph for the simple allowance of a thirty million  
25 dollar expense reimbursement to Parnassus in the event of a

1 successful alternative transaction going to a third party, but  
2 I concluded that such relief could not be granted without  
3 notice and a hearing and an opportunity for objection. And,  
4 therefore, the order as entered by the Court is as I've just  
5 read it.

6 The debtors subsequently sought to have such approval  
7 of a breakup fee up to thirty million dollars of Platinum's  
8 expenses incurred, it appears to me, at any time during the  
9 course of this Chapter 11 case, in connection with its efforts  
10 involving the debtors. And that motion has received four  
11 objections on various grounds. The first ground that I asked  
12 Mr. Butler to address is that the proposed relief, which would  
13 seek a finding that Platinum would receive from the proceeds of  
14 an alternative transaction an expense reimbursement in an  
15 amount of up to thirty million for expenses and costs incurred  
16 and that would also grant the motion in full, violates  
17 paragraph 13(a) of the debtor-in-possession financing order,  
18 which provides that, quote, "No claim or lien having a priority  
19 superior to or pari passu with those granted by this order to  
20 the Agent and the DIP lenders shall be granted or allowed while  
21 any portion of the financing or the commitments thereunder or  
22 the DIP obligations remain outstanding," and providing further  
23 that, "The DIP liens shall not be, in the case of the DIP  
24 liens, subject to or junior to any lien or security interest  
25 that is voided or preserved or (2) subordinated to or made pari

1 passu with any other lien or security interest."

2 The DIP lenders contend that the proposed relief would  
3 provide for a Court-approved right of Platinum to receive up to  
4 thirty million dollars from the proceeds of a transaction with  
5 the debtor out of the purchase price before payment to other  
6 parties, including the DIP lenders, and therefore violates  
7 paragraph 13(a), unless they consent to such payment. It's  
8 correctly been pointed out that in numerous instances  
9 throughout these cases the Court has approved buyer  
10 protections, including expense reimbursements and breakup fees,  
11 to which the DIP lenders did not object and therefore were  
12 deemed to have consented, and that arguably that sets some  
13 precedent. However, clearly, the DIP lenders here have  
14 objected to the proposal and, I believe, understandably so  
15 given that, unlike in the other transactions, it does not  
16 appear that under the present circumstances they'll be paid in  
17 full, whereas at the time of the other transactions that  
18 appeared to be the case, although clearly not from the proceeds  
19 of the transaction at issue.

20 It's also argued by Platinum that the Court, in  
21 approving this order, which has been carefully drafted not to  
22 provide for the actual allowance of any claim under Section 503  
23 and Section 507 of the Bankruptcy Code to be had by Parnassus  
24 or any lien right to be given to Parnassus but simply provides  
25 that the thirty million dollars of the purchase price will be

1 paid to Parnassus, is not actually in violation of paragraph  
2 13(a) of the DIP order. I believe this is not analogous,  
3 however, to situations where a purchaser determines where its  
4 consideration will go, including, for example, to particular  
5 assigned contracts, but is rather a requirement imposed upon  
6 the purchaser by the debtor through its request of the Court.  
7 And, to me, that seems directly in contravention of the DIP  
8 order that I quoted.

9 So it appears to me that unless the DIP lenders  
10 consent, which they may do at some point, the relief sought is  
11 precluded by the terms of the DIP order. To my mind, that ends  
12 the issue. However, I would also note the following,  
13 particularly since it is possible that it may be argued that  
14 the DIP lenders' consent may be implied from their lack of  
15 asserting remedies in response to a breach of the DIP  
16 agreement. Further, I continue to believe that if the parties  
17 did talk to each other in light of their actual rights under  
18 the Bankruptcy Code, they would be able to resolve this and  
19 potentially other matters on a consensual basis. Therefore,  
20 I'll address the other objections that were raised.

21 It was contended by the DIP lenders that the Court  
22 should not grant any form of buyer protection to Platinum or  
23 Parnassus because, effectively, Platinum has bound itself to  
24 proceed with the MDA without requiring such protection. One  
25 could read, clearly, former section 9.41 of the MDA as doing

1 just that. However, I can't ignore the fact that, as a part of  
2 the order approving the supplemental disclosure statement and  
3 setting the timetable for the transaction to go forward and to  
4 facilitate a sale to an alternative buyer, Parnassus waived  
5 rights it had under agreements between it and GM in the same  
6 paragraph where it was contemplated that the debtors would seek  
7 approval of an expense reimbursement and/or other buyer  
8 protection. It seems to me that, given that fact as well as  
9 the potential benefit to the debtors and creditors of a  
10 template in the form of the MDA for other competing bidders,  
11 that the Platinum/Parnassus entity should not be precluded  
12 under all circumstances from obtaining an appropriate expense  
13 reimbursement or buyer protection in the form of a breakup fee.

14 That being said, I believe that, on this record, the  
15 request as made by the debtor for an up-to thirty million  
16 dollar expense reimbursement is not reasonable or appropriate.  
17 I say that for two reasons. First, as an expense  
18 reimbursement, it very clearly covers expenses that very  
19 clearly, to me, would not be proper for this particular  
20 transaction. First, it covers expenses incurred very vaguely  
21 in connection with Platinum's analysis and research of the  
22 debtor going back three years, including in respect of times  
23 when, according to Mr. Sheehan's affidavit, the debtor was  
24 committed to other transactions and so advised Platinum, as  
25 well as in connection with a transaction involving Platinum's

1 proposed purchase of the debtor's steering business that,  
2 apparently through no fault of Platinum, fell through. That  
3 asset is now being sold not to Platinum but transferred to GM  
4 under the transactions at issue.

5 In addition, the proposed thirty million of expenses  
6 includes several million dollars, at least, of internal  
7 Platinum expenses, which are not described but, very clearly  
8 under the terms of this motion, could include salaries and  
9 overhead of Platinum workers, which I believe would be wholly  
10 inappropriate for an expense reimbursement in connection with a  
11 transaction that ultimately developed after GM, on April 18th  
12 of 2009, and the auto task force, at the same time, informed  
13 the debtors that, contrary to the earlier statements of the  
14 auto task force, GM, through the government, was prepared to  
15 finance substantially all of the debtor's proposed exit from  
16 Chapter 11.

17 The Platinum transaction was negotiated after that  
18 date, and I do not believe that it should be linked to GM or  
19 the government's contributions which they determined could be  
20 made before that date for purposes of determining what an  
21 appropriate expense reimbursement or breakup fee would be. On  
22 the other hand, I do believe that in drafting and preparing the  
23 documentation for that transaction, which under the terms of  
24 paragraph 46 of the order and under the debtor's  
25 representations at this hearing will be made available to

1 competing bidders, I believe Platinum has incurred expenses  
2 that it should, on an appropriate motion, be compensated for  
3 out of the proceeds of an alternative transaction.

4 But that's not what's been sought here. Rather, an  
5 expense reimbursement on this basis has been sought, which I  
6 believe would be unprecedented, and set an extremely bad  
7 precedent for the future. I believe that Platinum, being very  
8 well-advised, understands that proposition.

9 I have not viewed this as a breakup fee since it was  
10 described as an expense reimbursement, but I would also note  
11 that, based upon the value provided directly by Platinum as  
12 part of this transaction, I believe that thirty million  
13 dramatically exceeds the proper amount of a breakup fee,  
14 particularly in this context where there is a legitimate  
15 argument that Platinum has already agreed to go forward without  
16 anything by way of a buyer protection.

17 What I have in mind as something that might be  
18 appropriate is analogous to what was ultimately approved in the  
19 Refco case where I disapproved a breakup fee for a transaction  
20 that was clearly not supportive of the breakup fee but noted  
21 that the work done by that proposed buyer had provided a value  
22 to the debtor's estate. That amount was subsequently settled  
23 for, I believe, around a million-five. I'm not saying that's  
24 the right number here -- it may well be higher than that, as  
25 counsel for the committee acknowledged -- but I think it should



1 be tied to something akin to the expenses incurred by Platinum  
2 in negotiating this deal and the documents upon which it's  
3 based, which, again, can serve as a template for anyone coming  
4 in on short notice in connection with a bid and discussions  
5 with GM.

6 So for those reasons, I'll deny the motion. Counsel  
7 for the DIP agent can submit an order to that effect.

8 Now, there have been statements about a chambers  
9 conference. As you can see, I have a very heavy docket today.  
10 I'm happy to have a chambers conference with the parties about  
11 their due diligence issues, although I would note, having read  
12 the letter from Dechert, from Mr. Siegel, requesting a chambers  
13 conference, that came in on the 29th, it seems to me that  
14 almost all of the items on that list, which go to contracts and  
15 corporate documents, are items that, while they may not be in  
16 the data room, are items that the debtors, I would assume, have  
17 a pretty good handle on. This is a public company, and I would  
18 assume that they could obtain most of that stuff. And Mr.  
19 Butler's response has suggested that the debtors are in fact  
20 doing that. Clearly, the debtors keep track of the contracts  
21 that they have assumed, the contracts that they have assumed  
22 only as part of the plan and that therefore may be rejected  
23 ultimately since the plan has never gone effective, and the  
24 like, since they're repeatedly able to tell me the status of  
25 those agreements. And they have a good team at the debtors and

1 at Skadden dealing with contract issues.

2 So it seems to me that this information generally  
3 should be available either because it's a public company and  
4 therefore would be keeping track of litigation and government  
5 proceedings, environmental matters and tax matters, or because  
6 the debtors keep track because of their obligations under  
7 Section 365 of material contracts and intercompany agreements  
8 and leases. So it doesn't seem to me a chambers conference is  
9 necessary on this. If I'm missing something or if there is an  
10 impediment because the parties are desirous of every last  
11 document and the debtors are only able to produce documents  
12 readily and have to look for other ones, I don't see why this  
13 can't be worked out.

14 MR. KELLY: Your Honor, Mike Kelly. A propos of that,  
15 I just want to make one statement on the record, and it  
16 obviously has gotten a little bit heated at times. I've  
17 contacted the office; we do have one of the schedules Mr.  
18 Butler referred to. And I certainly don't want him walking out  
19 of here thinking that I misled.

20 On one of the assumed liabilities, Jack, we do have  
21 that schedule; we don't have some of the other ones that were  
22 mentioned.

23 I just didn't want the record to be --

24 THE COURT: All right.

25 MR. KELLY: -- inaccurate.

1 THE COURT: Well, it seems to me that there is -- I  
2 have gotten the impression that there's a bit of posturing  
3 going on here. And I think that if you have a due diligence  
4 team, it can sit down with the people who obviously have been  
5 available throughout this case, since I read Mr. Shaw's  
6 affidavit and Rothschild has been paid millions of dollars for  
7 this, that this should happen like that if it hasn't happened  
8 already.

9 And I take you at your word, Mr. Butler, that it has  
10 happened already, but it should happen, or else that money's  
11 coming back. All right? So that's the chambers conference.

12 MR. BUTLER: Thank you, Your Honor.

13 THE COURT: This is not a private sale. And if I find  
14 at the hearing that it was conducted that way, I don't care, it  
15 will not be approved.

16 Now, I believe you, at your word, that you are  
17 creating a public sale hearing and you are responsive, and I  
18 know there's nothing more frustrating than to be pillaried in  
19 the media for not doing it, but I want to make sure that it  
20 actually happens, and I will be furious if I find that there  
21 has been posturing when in fact it has happened. Okay.

22 MR. BUTLER: Thank you, Your Honor.

23 (Proceedings concluded at 12:05 PM)  
24  
25

I N D E X

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C E R T I F I C A T I O N

I, Penina Wolicki, certify that the foregoing transcript is a  
true and accurate record of the proceedings.

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Penina Wolicki

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Date: July 6, 2009